Professional Standards:

The Essential Elements of the Modern Police Force



- Recruiting & Selection
- Training & Education
- Supervision
- Policies & Procedures
- Code of Conduct & Ethics
- Inspection & Internal Affairs
- Discipline & Correction
- Independent Oversight



Recruiting & Selection

- Written Minimum Standards
- Value-based Recruiting
- Job-relevant Testing
- Thorough Background Checks
- Psychological Screening
- Community Involvement
- Screen For Values & Integrity

Training & Education

• Integrate Ethics and Values into all training and education throughout an officer's career



 Select Supervisors Who Live the Ethics and Values of the Police Force

Train and Motivate
 Supervisors to Shape and Lead
 Ethical Behavior in Their
 Officers



- Written Policies & Procedures
- Consistent With Values & Ethics
- Policies & Procedures
 Communicated Often and in Varied Ways



- Written
- Incorporated into All Training
- Continuously Communicated
- Applied at All Levels
- Clear Sanctions For Violations



- UNHCHR Code of Conduct
- A.I. Basic Human Rights Standards
- IACP Standards of Conduct (USA)
- U.K. Code of Professional Standards
- Interpol Codes of Conduct and Ethics



Inspection & Internal Affairs

- Models Values & Standards
- Direct Report to Chief
- Senior Level Head
- Adequate Staff & Resources
- Experienced Investigators
- Free From Political Influence



- Apply Performance
 Improvement Model for All
 But Serious & Chronic
 Problems
- No Tolerance for Dishonesty
- Enforce the Code of Conduct
- Fact-based and Objective



- Structural and Political Independence
- Authority & Access
- Adequate Staff & Resources
- Public Transparency

Questions & Discussion